

PROF. MUHAMMADOU M.O. KAH

Professor of Information Technology & Communications; Vice Rector(Vice President) For
Technology & Innovation & Founding Dean, School of IT & Engineering
ADA University, Baku, Azerbaijan

***Former Vice Chancellor, The University of The Gambia (2009-2015)**

C/O 15 Eastwick Drive, Gibbsboro, NJ 08026, USA

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Curriculum Vitae

Executive & Post Graduate EDUCATION

Strategy & Innovation Post Graduate Diploma (2016)

Saïd Business School, **University of Oxford, Oxford, UK**

Advance Leadership Program (2015)

Judge Business School, **University of Cambridge, Cambridge, UK**

Africa Platform Management, Strategy & Innovation (2016)

The Center for Global Enterprise's Global Scholars Program, **USA**

EDUCATION

Doctor of Science (Honoris Causa) (2016)

The University of The Gambia

PhD in Information Systems and Technology Management, Minor in Human Factors Engineering (1999)

Wesley J.Howe School of Technology Management, **Stevens Institute of Technology, Hoboken, NJ, USA**

Master of Science in Finance (MSF)/Financial Engineering (1999) –The George Washington University, DC

Advanced Graduate Diploma in Human Factors Engineering (1994) – Wesley J. Howe School of Technology Management, Stevens Institute of Technology, Hoboken, NJ, USA

Master of Science (MS) in Information Management and Systems (1992) – Wesley J. Howe School of Technology Management, Stevens Institute of Technology, Hoboken, NJ, USA

Bachelor of Science (BS) in Technology Management and Information Systems (1992) – Wesley J. Howe School of Technology Management, Stevens Institute of Technology, Hoboken, NJ, USA

Corporate/Board Governance EXPERIENCE

Zenith Bank-The Gambia,

Chairman- Board of Directors **(2009 to Date)**

Ellucian- Leader in Higher Education Technology-USA

Member- Ellucian Executive Advisory Council **(2016 to Date)**

Gambia International Airlines (GIA)-The Gambia,

Chairman- Board of Directors **(January 2013 to September, 2016)**

Gambia Tourism & Hospitality Institute (GTHI)-The Gambia,

Chairman- Board of Directors **(October 2012- July 2016)**

The University of The Gambia (UTG) Governing Council-The Gambia

Chairman Designate- The UTG Governing Council **(2015 to Date * Expect to Assume Office in 2017)**

American University of Nigeria (AUN)-Yola, Nigeria

Member- Board of Trustees **(2010 to Date)**

African University of Science & Technology (AUST)-Abuja, Nigeria

Member- Board of Trustees **(2010 to Date)**

Digital Bridge Institute (DBI)-Abuja, Nigeria

Member- Board of Trustees **(2007 to Date)**

African Technology Village (ATV)-Abuja, Nigeria

Member- Board of Directors **(2006 to Date)**

The Gambia Chattered Institute of Bankers-The Gambia

Member- Board of Trustees **(2010 to Date)**

The Gambia Standard Bureau-The Gambia

Member- Board of Trustees **(2011 to Date)**

West African International School (WAIS)-The Gambia

Member- Board of Trustees **(2001 to Date)**

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PROF. MUHAMMADOU M.O. KAH

Scientific Committees EXPERIENCE

EuroScience Open Forum 2018, Toulouse, France

Member- Program Committee (2016 to Date)

West & Central African Council on Agricultural Research & Development
(CORAF/WECARD)-Dakar, Senegal

Member- Scientific & Technical Committee (2012 to Date)

**The African Growth & Modeling Consortium (AGRODEP),
The International Food Policy Research Institute (IFPRI), Wash.DC- Africa
Office, Dakar, Senegal**

Member- Board of Trustees (2011 to Date)

Special Interest Group (SIG) on ICT & Global Development- Association For
Information Systems (AIS-International Assoc. of Info. Systems/IT Academics)

Vice Chairman- SIGDEV (2009 to Date)

National Advisory/Service EXPERIENCE

Office of The President of The Republic of The Gambia

Advisor To The President of The Gambia on Science, Tech. & Innovation Policy Matters.(03/2015 to Date)

Office of The Minister

**Advisor To The Minister For Higher Education, Research, Science & Technology (MoHERST) and The
Minister for Basic and Secondary Education (MoBSE) on Policy Matters.** (03/2015 to Date)

National (The Gambia) Committee on Science, Technology & Innovation

Vice Chairman (2009 to Date)

Africa Media Initiative (AMI) , Nairobi, Kenya

Member (2011 to 2015)

UNIVERSITY EXPERIENCE

ADA University, Baku, Azerbaijan

**Vice Rector (Vice President) For Technology & Innovation; Founding Dean & Professor of Information
Technology & Communications, School of Information Technology & Engineering (SITE)** (2015 to Date)

University of Cambridge, Judge Business School, Cambridge, UK

Fellow- Non-Resident (2015 to Date)

University of Cambridge, Cambridge Digital Innovation

CDI Fellow For Mobile and Financial Inclusion- Non-Resident (2015 to Date)

The University of The Gambia (UTG), The Gambia, WestAfrica

Chairman Designate, Governing Council of The UTG (03/2015-To Date)*--Leadership/Role starts in 2017

The University of The Gambia, The Gambia, WestAfrica

Vice Chancellor & Professor Of Information Technology & Communications (2009 to 2015)

Provided leadership, vision and direction to enhance academic and administrative programs and improve educational and research opportunities for diverse students. Define and execute strategic plans, budgets and evaluate performance to maximum impact and effectiveness. Led resource or fund raising efforts & guide and motivate faculty, staff and students.

- Recognized as the 3rd President of the University (the first Gambian to be appointed to the highly visible and versatile position). Recipient of 2014 National Presidential Leadership Award.
- Established and sustained strong, systematic governance to promote the mission and goals of the university, and boost its reputation in the academic community.
- Inspired, challenged & educated students as Professor of IT & Communications.
- Appointed by President of The Gambia as Vice Chairman of the National Science Tech. & Policy (STI)
- National focal person on Outer Space Activities & delegation head on the ongoing Open- Ended Consultation on the Proposal for an International Code of Conduct for Outer Space Activities & emerging ethical issues

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The Gambia College(Teachers Training College of The Gambia), The Gambia, West Africa

Principal / Overseer (5/2009 to Present)

In concurrent role, managed and oversaw operations for specialized college focused on developing skillful, dedicated teachers for the country- The only Teacher training college in the country. Coordinated administrative functions as well as faculty/staff relations, curriculum development and program improvement.

- Evaluated & optimized programs to provide future teachers with wide-ranging education, career advice & support.
- Provided accessible, attentive leadership to personnel and faculty, and served as a trusted point of contact to students.

American University, Washington DC / American University of Nigeria, School of Information Technology and Communications, Yola, Adamawa State, Nigeria

Founding Dean / CTO / Professor (7/2005 to 5/2009)

- Established the School of Information Technology and Communications from the ground up, and implemented a sound, reliable infrastructure for administration, academics, student affairs and governance. Seamlessly transitioned to multiple high-stakes leadership roles to meet changing organizational needs, and to provide students with new learning opportunities.
- Expertly balanced senior executive roles with teaching, administrative and technology management responsibilities. Appointed as Founding Dean and Associate Professor in '05 and Promoted to Full Professor of Information Technology and Communications in '07 and continued tenure as Founding Dean until May 2009.
- Led the School of Information Technology and Communications to achieve full accreditation of all undergraduate programs (Computer Science; Information Systems, Software Engineering, Telecommunications and Wireless Technologies and Communication and Media) with the National University Commission of Nigeria.
- As Interim Dean, concurrently directed School of Business and Entrepreneurship to achieve full accreditation of all undergraduate programs with the National University Commission of Nigeria.
- Successfully recruited high-caliber faculty with terminal degrees from reputable universities across the World for the School of Information Technology and Communications as well as the School of Business and Entrepreneurship. Recruited substantive Dean for the School of Business and Entrepreneurship to replace the interim role.
- Managed strategic planning for the schools and played key role for the university wide strategic plan.
- Raised grants and funds for the School of Information Technology and Communications.
- Facilitated and led the design, development and successful implementation of a rigorous curriculum benchmarked to the IEEE/ACM and ABET recommended curriculum with features relevant to the context of a developing country for all undergraduate programs in the School of IT and Communications, and participated in curriculum development for the School of Business and Entrepreneurship benchmarked to the AACSB.
- Hand-selected to serve as Interim Chief Information Officer (CIO) for The School of Information Technology and Communications (concurrent with Dean position).
- Controlled and managed all technology strategies, programs and operations as Chief Technology Officer (CTO) for American University of Nigeria from '06 to '07.
- Expertly functioned as Interim Dean for the School of Business and Entrepreneurship.
- Made a powerful impact as Founding Director of the African Center for ICT Innovation and Training.
- As Dean, taught senior undergraduate courses in Software Engineering Approaches to Human Computer Interactions, IT Security, IS/IT Project Management, Information Systems, User Interface Design, Requirements Engineering.
- Led efforts Introducing the SAP Academic Alliance to the University and facilitate the preparation and certification for our graduating senior students.

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PROF. MUHAMMADOU M.O. KAH

American University of Sharjah, School of Business and Management, Sharjah, UAE
Chair and Visiting Professor of Information Systems and Operations Management (1/2003 to 6/2005)

Managed department operations and educated university students while on-leave from Rutgers University. Presented solutions and options to boost departmental administration while providing quality education, support and guidance to students.

- Readily transitioned to different environment to address the needs of university students pursuing intensive training in technology/operations management.
- Integrated various academic programs and disciplines to create innovative opportunities for students.
- Led department to achieve successful accreditation of undergraduate and graduate MBA Program with the UAE Ministry of Education and Commission of Higher Education.
- Taught undergraduate courses in Information Systems, Fundamentals of Data Base Management, Systems Analysis and Design, Business Programming Logic, Introduction to Telecommunications Management and Internet Technologies and Information Technology Auditing and Control.
- Participated in undergraduate and MBA curriculum design, development and continuous improvement.
- Presented core courses in the MBA programs including Information Systems Strategy and International E-commerce, and supervised Masters theses in Engineering Management.
- Oversaw development and deployment of the IT Infrastructure Lab.
- Initiated and directed Certified Information Systems Auditing (CISA) in the Department, and coordinated mentoring and review sessions to prepare senior students for CISA certification exams.

Rutgers University, School of Business, Camden, NJ USA
Assistant Professor (7/2000 to 6/2005)

Delivered MBA courses in Information Systems, Management of Telecommunications and Internet Technologies and E-commerce, and facilitated undergraduate classes in Managing Emerging Technologies, Management Information Systems and Introduction to Telecommunication Management and Internet Technologies. Supervised graduate student projects. Monitored student performance and offered constructive feedback to boost performance and incite a love of learning. Advised and counseled undergraduate and graduate students.

Howard University, School of Business, Washington, DC USA
Instructor / Assistant Professor (8/1996 to 6/2000)

Developed and taught undergraduate courses in Management Information Systems, Software Programming, Data Communications and Networks, Visual Basic Programming; Advance PC (Systems Architecture) and Database Management Systems for the Department of Information Systems and Analysis. Co-taught Quantitative Methods for MBA students.

The George Washington University, School of Business and Public Administration, Washington, DC USA
Adjunct Associate Professor (8/1997 to 12/1998)

Taught Information Systems and Information Systems Development and Applications (Software Engineering) to graduate students in the Information Systems/Information Technology (IS/IT) graduate program.

Saint Mary's University, Halifax, Nova Scotia, Canada / University Extension Program in The Gambia, W.Africa
Adjunct Associate Professor (6/1998 to 8/1998)

Taught Quantitative Methods I and Quantitative Methods II at the extension program in The Gambia.

Bloomfield College, Bloomfield, NJ, USA
Director of Institutional Research and Strategic Planning (8/1995 to 7/1996)

Founding Director of Institutional Research and Strategic Planning reporting to the Dean of the Faculty/Provost and the President of the College.

PROF. MUHAMMADOU M.O. KAH

Bloomfield College, Bloomfield, NJ, USA

Adjunct Instructor (1/1994 to 8/1995)

Presented and taught Statistics, Psychology, Industrial Psychology and Group Dynamics to undergraduate students.

ADDITIONAL EXPERIENCE

International Food Policy Research Institute (IFPRI), Washington, DC (2013 To Date)

Senior ICT Advisor (Senior Consultant) for IFPRI's AgriConneXions Using ICT to Build Commercial and Technical Capacities of Farmers Organizations and position Smallholder Producers as credible business partners to other value chain operators.

Dubai Municipality, Dubai UAE

Consultant (8/2004 to 6/2005)

Consulted with decision makers in Dubai government agencies to assess needs and present solutions to drive strategic technology and operational planning. Led initiatives that contributed to productivity, efficiency and organizational effectiveness.

World Bank, Washington, DC USA

Consultant (5/1997 to 7/2000)

Directed and facilitated Communication, Information Technology, Information for Development (CITID) projects to expand technical and operational capabilities. Planned and executed Y2K and information technology projects that met time-sensitive needs for the Treasury and Finance departments.

Strand Management Solutions, Inc., East Windsor, NJ USA

Management Consultant / Project Manager / Programmer and Analyst (9/1994 to 9/1996)

Orchestrated all aspects of technology projects from concept through implementation and follow-up evaluation. Determined needs and oversaw the development and rollout of cost-effective programs and applications. Advised leadership on strategic planning and decision making.

The Gambia Telecommunications Company Ltd. (GAMTEL), The Gambia, West Africa

Consultant (08/1993 to 10/1995)

Identified requirements and spearheaded complex telecommunications and information technology projects to support organizational growth and stability.

AT&T Bell Laboratories, Middle Town, NJ USA

Resident Visitor, Human Factors Group (1/1993 to 8/1993)

Received the Cross Platform Customer Solutions Award for contributions to the Human Factors Group within the Global Communications Systems department.

PUBLICATIONS

Refereed Research Publications

1. Kah, Muhammadou M.O. (with J. Kah). Capacity Building: A Stakeholder-University Partnership Framework for The Gambia. **Journal of African Administrative Studies**, issue N°74, pp. 1-24, 2011.
2. Kah, Muhammadou M.O. (with J. Kah and M. Speirs). ICT and Socio-Economic Development: Interventions and Issues in Rural Communities in Adamawa State, Nigeria. Proceedings of the 3rd International IDIA Development Informatics Conference, South Africa, 2009.
3. Kah, Muhammadou M.O. (with J. Kah). Building Software Development Capacity and Competence in Rural Nigeria: Pitfalls and Prospects. Proceedings of the 10th International Conference on Social implications of Computers in Developing Countries. IFIP. UAE, 2009.
4. Kah, Muhammadou M.O. (with Adeyemi A. Ajibesin and H. Anthony Chan). Throughput Enhancement of Joint AMC and Power Control with Diversity Combining for Next Generation Mobile Satellite Systems, IEEE Sarnoff Symposium, USA, 2009.
5. Kah, Muhammadou M.O. (with Sahraoui). Integrating Open Computing in the MIS Curriculum: Chronicle of a Failure in a Developing Country Context. Proceedings of the International Conference on Information Systems, ICIS Workshop on ICT and Education in Developing Countries. France, 2008.

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6. Kah, Muhammadou M.O. (with J. Kah). ICT and Socio-Economic Development: A University's Engagement in a Rural Community in Yola, Nigeria; Theme: Social dimensions of ICT Policy. Book Chapter: IFIP TC9-8th International Conference on Human Choice and Computers. South Africa, 2008.
7. Kah, Muhammadou M.O. (with J. Kah and Osei-Bryson). Decision Support System For Managing Educational Capacity Utilization For a New Private University; Theme: Operational Research: Developing Communities. Managing the Connections Amongst Them. Abstract: International Federation of Operational Research Societies Conference (IFORS), South Africa, 2008.
8. Kah, Muhammadou M.O. (with J. Kah and Osei-Bryson). Selecting Predictive Models for Inclusion in an Ensemble; Theme: Operational Research: Developing Communities. Managing the connections amongst them. Abstract: International Federation of Operational Research Societies Conference (IFORS), South Africa, 2008.
9. Kah, Muhammadou M.O. (with M.M. Fonkam). Evaluating Eiffel as a Foundation Language for an OO-Centric Curriculum. Proceedings of the International Conference on Engineering and Technology Education, INTERTECH-2008, Brazil, 2008.
10. Kah, Muhammadou M.O. (with Tavakkoli-Moghaddam and N. Safaei). Accessing Feasible Space in a Generalized Job Shop Scheduling Problem with the Fuzzy Processing Times: A Fuzzy-Neutral Approach. **Journal of the Operation Research Society**, Vol. 59, pp. 431-442, 2008.
11. Kah, Muhammadou M.O. (with Kendall and Kendall). Examining Virtual Organizations Using Fantasy Theme Analysis: A Study of ICT Policy Advisors' Discourse About Developing Countries, **Journal of Information Technology and Applications**, 2007.
12. Kah, Muhammadou M.O. (with Urquhart and Liyanage). ICTs and Poverty Reduction: A Social Capital and Knowledge Perspective, **Journal of Information Technology**, 2007.
13. Kah, Muhammadou M.O. (with Mbarika, Samake and Sumrall). Information Technology Access: Cyber Café Diffusion in Sub-Saharan Africa, **Journal IEEE Technology and Society**, 2007.
14. Kah, Muhammadou M.O. (with Odinma, Oborkhale). The Trends in Broadband Wireless Networks Technologies, **The Pacific Journal of Science and Technology**. 8(1):118-125, 2007.
15. Kah, Muhammadou M.O. (with M'bayo and Tesunbi). Bridging the Knowledge Gap: Promoting Development Through Communication, Education, and Knowledge Creation and Acquisition, Proceedings of the Ebenezer Soola Conference, University of Ibadan, Nigeria, 2007.
16. Kah, Muhammadou M.O. (with Andoh-Baidoo, Osatuyi & Aidoo) An Assessment of Electronic Banking Initiatives in Nigeria. Proceedings of the 13th Americas Conf. on Information Systems, Keystone, USA, 2007.
17. Kah, Muhammadou M.O. (with Amiri and El-Tarhuni). A Model of Telecommunication Sector Development in GCC Countries. Proceedings of The 2nd International Conf. on Modeling, Simulation, and Applied Optimization, Abu Dhabi, 2007.
18. Kah, Muhammadou M.O. (with Fonkam). Using Open-Source 3D Object-Oriented Programming Systems in Teaching Java. Proceedings of International Conf. on Engineering & Computer Education (ICECE), Brazil, 2007.
19. Kah, Muhammadou M.O. (with R. Tavakkoli-Moghaddam, N. Safaei and M. Rabbani). A New Capacitated Vehicle Routing Problem with split service for Minimizing Fleet Cost by simulated annealing, **Journal of the Franklin Institute**, Vol, 344(5), pp. 406-425, 2007.
20. Kah, Muhammadou M.O. (with Daghfous). Knowledge Management Implementation in SMEs: A Framework and a Case Illustration, **Journal of Information and Knowledge Management**, 2006.
21. Kah, Muhammadou M.O. (with Kendall and Kendall). Formulating ICT Policy through Discourse: How Internet Discussions Shape Policies on ICT in Developing Countries, **Journal of Information Technology for Development**, 2005.
22. Kah, Muhammadou M.O. (with J. Kah). Micro-Credit, Social Capital and Politics: The Case of a Small Rural Town - Gossas, Senegal (with Kah), 2005. **Journal of Microfinance**

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23. Kah, Muhammadou M.O. (with Muata-Bryson). Supporting Subjective Risk Management in Software Process Improvement (SPI) Efforts with the Qualitative Discriminant Process, **Journal of Mathematical Programming: Applications of Management Science**, Vol. 11, 109-119, Elsevier, 2004.
24. Kah, Muhammadou M.O. (co-author). The Diffusion of Cyber Cafes in Sub-Saharan Africa: Country Case Studies, Proceedings of Information Resources Management Assoc. International Conf. (IRMA), USA, 2004.
25. Kah, Muhammadou M.O. (with Daghfous). A Framework for Knowledge Management Implementation in SMEs: A Case Study of the United Arab Emirates (UAE), Proceedings of the United Kingdom Association of Information Systems 9th Annual Conference (UKAIS), Glasgow Caledonian University, Scotland, 2004.
26. Do Investments in Telecommunications Infrastructure Improve Teledensity in Developing Countries? (With Mbarika, Meso and Musa). **Electronic Journal on Information Systems in Developing Countries (EJISD)**, Vol.12,#1, pp. 1-17,2003.
27. ICTs and the Digital Divide: Using Fantasy Theme Analysis to Examine the Dialog of Policy Makers (with Kendal and Kendall). Research Abstract-Proceedings of Decision Sciences (DSI 2003), Wash., DC, 2003.
28. The Emergence of Information Communication Technologies for Developing Countries: Using Dramatic Analysis to identify the Heroes and Villains (with Kendall and Kendall). Proceedings of the International Federation of Information Processing Conference (IFIP Joint WG 8.2 +9.4), Greece, 2003.
29. Precursor to the Diffusion of Information Communications Technologies (ICT's) for Africa's Least Developed Countries: Policy, Teledensity and Internet Diffusion (with Mbarika). Proceedings of the International Federation of Information Processing Conference (IFIP 9.4), Bangalore, India, 2002.
30. The Role of Information Technology in Transforming African Economies (with Mbarika, Meso and Musa). Proceedings of 2002 Annual Global Information Technology Management Conference (GITM), NY, 2002.
31. Do Investments in Telecommunications Infrastructure Improve Teledensity Growth? (with Mbarika, Meso and Musa). Proceedings of Annual Global Information Technology Management Conf. (GITM). NY, 2002.
32. The Evolution of an Information Economy in West Africa: A Framework For Developing an Information Infrastructure in The Gambia (with Papp). Proceedings of 2001 Americas Conf. on Information Systems Boston, 2001.
33. The Futures of Economic and Technological Development in Africa, Proceedings of Conference and Summit on Africa and Taiwan on a Global Track, Asia-Pacific Public Affairs Forum (APPAF), National Chengchi University, Taipei, Taiwan, 2001.
34. Distributed Learning Environments: Pedagogical Concerns (with Papp). Proceedings of the Southern Association of Information Systems Conf. (SAIS), Savannah, GA, 2001.
35. Distributed Learning: What makes for a successful Course? (with Papp). Proceedings of the Information Systems on Education Conference (ISECON), PA, 2000.
36. Strategic Significance of Information Technology: The Gambia, West Africa, Proceedings of the 2000 Americas Conference on Information Systems, CA, 2000.
37. The Dynamics of Telecommunications Investment and Economic Growth-Proceedings of the 1997 Annual Conference of the Jamaica Comp Society, Jamaica, 1997.
38. A Software Tool for Developing Computer based, Free-Response Assessment (with Katz, Zukerman). Proceedings of the American Educ. Research Associations, Conference, CA, 1994.
39. FRADS: A System for Facilitating Rapid Prototyping by End Users (with Katz, Zukerman and James). Educational Testing Service (ETS), 1994.

Selected Book Chapters (2001 to Present)

1. Kah, Muhammadou M.O. Book Forward, Pages vii-xvi, in the Integrated Series in Information Systems 35; Series Editors: Ramesh Sharda & Stefan VoB. Publication in: Knowledge Management For Development: Domains, Strategies and Technologies for Developing Countries. Edited by Kweku-Muata Osei-Bryson, Gunjan Mansingh and Lila Rao. Published in Springer. 2014
2. Kah, Muhammadou M.O. (with J. Kah). Partnering with stakeholders to build human resource capacity in The Gambia. Publication in: Emerging Perspectives on Capacity Building, edited by John Forje. LAMBERT Academic Publishing. 2014

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3. Kah, Muhammadou M.O. (with J. Kah). ICT and Socio-Economic Development: A University's Engagement in a Rural Community in Yola, Nigeria. Publication in: Social Dimensions of ICT Policy. Elsevier.
4. Kah, Muhammadou M.O. (with Ritchard Mbayo and Samuel Tesunbi). Bridging the Knowledge Gap: Promoting Development through Communication, Education, and Knowledge Creation and Acquisition. Publication in: Communication and Development in Africa, University of Ibadan Press.
5. Kah, Muhammadou M.O. (with Avison, Kah and Soriyan). Diverse Cultures. Published in: Research in Information Systems: A Handbook for Research Supervisors and their students. Editor(s): David Avison and Jan Pries-Heje, Butterworth Heinemann, 2005.
6. Kah, Muhammadou M.O. (with J. Kah). Saint Mary's University Extension Program in The Gambia: Stakeholder Expectations and Outcomes. Publication in: Capacity Building in Higher Education-The Gambia. Edited by Michael J. Larson and James Morrison, Fernwood Publishing, 2005.
7. Kah, Muhammadou M.O. (with J. Kah). Education and Development: The Impact of SMUEP and the Potential of the University of The Gambia in a Globalizing World. Publication in: Capacity Building in Higher Education-The Gambia. Edited by Michael J. Larson and James Morrison, Fernwood Publishing, 2005.
8. Kah, Muhammadou M.O. (with Kendall and Kendall). The Emergence of Information Communication Technologies for Developing Countries: Using Dramatistic Analysis to Identify the Heroes and Villains. Published in: Organizational Information Systems in the Context of Globalization. Edited by Mikko Korpela, Ramiro Monbtealegre, Angeliki Poulymenakou. Kluwer Academic Press, 2003.
9. Kah, Muhammadou M.O. Strategic Significance of Information Technology to Developing Countries. Published in: Strategic Information Technology: Opportunities for Competitive Advantage. Edited by Raymond Papp Idea Group Publishing, 2001.

PRESENTATIONS AND SPEAKING ENGAGEMENTS

Invited Lectures

- Rethinking Teaching, Learning and Examining for Quality Enhancement: The Role, Challenges and Opportunities of Digital Technologies, 18th Endowment Fund Lecture of The West African Examination Council Trust Fund- 61st West African Examination Council (WAEC) Annual Meetings, The Gambia, 2013.
- Towards the Knowledge Society: The Gambia as an OIC Country Starting up, 17th Science Conference of the Islamic World Academy of Sciences (IAS), Malaysia, 2009.
- Capacity Building: A Stakeholder-University Partnership Framework for The Gambia, United Nations Development Program (UNDP) Development Forum on Capacity Building: Cornerstone of Development, (with J. Kah), The Gambia, 2009.
- A Discourse on Transforming The Gambia into a Knowledge Economy: A Possibility or Parody?, 1st Inaugural Chancellor's Lecture, 4th Convocation Event The University of The Gambia, 2008.

Selected Conference Presentations and Proceedings (2006 to Present)

- Decision Support System For Managing Educational Capacity Utilization for a New Private University., (with J. Kah and Osei-Bryson). Theme: Operational Research: Developing Communities, Managing the Connections Amongst Them. International Federation of Operational Research Societies Conference (IFORS), South Africa, 2008.
- Selecting Predictive Models for Inclusion in an Ensemble (with J. Kah and Osei-Bryson). Theme: Operational Research: Developing Communities. Managing the Connections Amongst Them. International Federation of Operational Research Societies Conference (IFORS), South Africa, 2008.
- Evaluating Eiffel as a Foundation Language for an OO-Centric Curriculum. Theme: The New Technologies for the Engineering and Technology Education, International Conference on Technology and Engineering Education, Brazil, 2008.
- Final Report of the Maputo Workshop, Panel Member and Contributor, Worldbank.org and the Africa Regional Workshop on Science, Technology and Innovation, Maputo, Mozambique. Sponsored by the World Bank Institute and The Embassy of Finland, Pretoria, 2007.
- An Assessment of Electronic Banking Initiatives in Nigeria (with Andoh-Baidoo, Osatuyi and Aidoo). Proceedings of the 13th Americas Conference on Information Systems, USA, 2007.

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- A Model of Telecommunication Sector Development in GCC Countries (with Amiri and El-Tarhuni). The Second International Conference on Modeling, Simulation and Applied Optimization, Abu Dhabi, 2007.
- Using Open-Source 3D Object-Oriented Programming Systems in Teaching Java (with Fonkam). International Conference on Engineering and Computer Education, Brazil, 2007.
- Insights and Thoughts on the Role of the Regulator in The Gambia, Guest Speaker, Public Utilities Regulatory Authority (PURA), Stakeholders Working Dinner, The Gambia, 2006.

Speaking Engagements, National Newspapers, TV and Radio Appearances

- Interviews, Features and Appearances (1998 to 2002): The Philadelphia Daily News, The Courier Post (New Jersey), The Gambia Daily Observer (multiple stories), The Gambia 8.00 p.m. News (TV), Taipei Times (front page story), The Gambia FM Radio Interview (national news), Talking Point (The Gambia TV Appearance).
- Panelist, KPMG Ph.D. Project IS Association, American Conference on Information Systems (AMCIS), Diversity Among IS Faculty, 2000.
- Keynote Speaker, Stevens Institute of Technology, Stevens Technical Enrichment Program, 1999.
- Keynote Speaker, Induction Ceremony, Phi Theta Kappa (Academic Honors Society), Norwalk Community College, 1994.
- Keynote Speaker, Senior Graduation Dinner, Norwalk Community College, 1993.

HONORS AND RECOGNITION

Received numerous awards and honors in the USA and overseas for contributions and distinguished performance. Highlights include:

- !! Recipient of the **2014 President of the Republic of The Gambia National Leadership Award**
- !! **National Merit Award**, Insignia- **Officer of the Republic of The Gambia (ORG)**, 2014
- !! **National Merit Award**, Insignia- **Member of the Republic of The Gambia (MRG)**, 2010
- !! Member of distinguish scientist to serve as a Jury- Review and Selection of **the 2013 Africana Union Regional Award For Scientific Women** organized by the ECOWAS commission in collaboration with the African Union (AU)-**2013**
- !! Member of distinguish scientist to serve as a Jury- amongst esteemed scientist from OIC member countries as a distinguished member of the selection committee of the **13th Edition of the Islamic Development Bank (IDB) Prizes for Science & Technology-2015**
- !! Appointed by the President of The Gambia to serve as Vice Chairman, The National Committee on Science, Technology and Innovation
- !! Appointed by the President of The Gambia to serve as Member of the Presidential Task Force For the Implementation Of the Global Agriculture and Food Security Program (GAFSP) In The Gambia
- !! 1st Gambian Born to hold the post of the Vice Chancellor (3rd Vice Chancellor) of The University of The Gambia
- !! Honored to Deliver the 18th Endowment Fund Lecture of The West African Examination Council Trust Fund; 61st West African Examination Council Annual Meetings, The Gambia, 2013.
- !! Chieftaincy Recognition, Ezi Enyi I., Obi-Mbieri Autonomous Community, Mbieri, Mbaitoli, L.G., Imo State, Nigeria, 2008
- !! Certificate of Appreciation for Outstanding Performance on 1st UTG Chancellors Inaugural Lecture, The University of The Gambia
- !! Distinguished Award of Excellence as Great IFE Fellow (OAU, IFE, The Gambia Chapter)
- !! Best Ph.D. Dissertation in Information Systems and Technology Management, Teaching Assistant Award and Graduate Research Assistant Award, Wesley J. Howe School of Technology Management, Stevens Institute of Technology
- !! Outstanding Faculty Awards (two), Academic Excellence Award and School of Business Summer Faculty Research Awards (two), Howard University
- !! Faculty Research Fellowship, Fannie Mae Corporation, Washington, DC USA
- !! Pre-Doctoral Research Fellowship, Educational Testing Service, Princeton, NJ USA
- !! Teaching Fellowship, State of Connecticut, Board of Trustees of Communications and Technical Colleges, Connecticut USA

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UNIVERSITY APPOINTMENTS AND COMMUNITY SERVICE

Higher Education Appointments

- Medical Research Council (MRC), The Gambia- External Assessor, Higher Degrees Committee(2009-Date)
- American University of Sharjah – Dean's Council, Dean's Cabinet Member as Chair of MIS and Operations Management, Senate IT Committee, Strategic Planning and MBA Graduate Committee, IT Working Group Member, Faculty Center Workgroup, Laptop Requirement Initiative Work Group, E- Learning and Smart Classroom Work Group, Senate Foreign Relations Ad-hoc Committee, University Master of Science in IT (MSIT) Inter-School/College Graduate Committee, Department of Management Information Systems and Operations Management (Chair), Curriculum, Strategic Planning and Public Relations Committee, Department Faculty Recruitment Committee, Department Research and Professional Development Committee, Department Teaching and Infrastructure Committee
- Howard University – University of Michigan, Ann Arbor and Howard University Research Collaboration Committee
- Bloomfield College – President's Cabinet as Director of Institutional Research and Strategic Planning
- Rutgers University – Instructional Resources and Responsibilities Committee, Teaching Committee,

Ph.D. Thesis/Dissertation Supervision or Examiner

- Medical Research Council (MRC), The Gambia-External Assessor, Higher Degrees Committee (2009-Date)
- University of Cape Town, South Africa – Ph.D. External Examiner-Information Systems Doctoral Degree (2012): Title- "The Impacts of ICT Infrastructure on National Development: A multi-method investigation involving data mining and data envelopment analysis"
- The University of The West Indies, School of Graduate Studies and Research, Mona Campus – Ph.D. External Examiner-Information Systems Doctoral Degree (2009): "Towards a Knowledge Infrastructure- Harnessing the Knowledge Sources of Health Care Organizations" – Information Systems
- The University of The West Indies, School of Graduate Studies and Research, Mona Campus – Ph.D. External Examiner-Information Systems Doctoral Degree (2009): "The Evaluation of Information Systems (IS) Project Performance: A Multi-perspective Approach to Improved Understanding" – Information Systems
- University of Cape Town, South Africa – Ph.D. External Examiner-Information Systems Doctoral Degree (2008): "The E-Government Artifact in the Context of a Developing Country: Towards a Nomadic Framework" – Information Systems
- University of Cape Town, South Africa – Ph.D. External Examiner-Information Systems Doctoral Degree (2007): "The Internet As a Tool For Participation By Local Communities In Foreign Aid Projects In Sub-Saharan Africa" – Information Systems
- University of Cape Town, South Africa – Ph.D. External Examiner-Information Systems Doctoral Degree (2007): "The role of Information Systems in legislation led reforms: a case study in the context of the new municipal rates act in South Africa"–Information Systems
- University of South Australia – Ph.D. External Examiner-Information Systems Doctoral Degree (2003): "The Internet As a Tool For Participation By Local Communities In Foreign Aid Projects In Sub-Saharan Africa" – Information Systems Doctoral School and School of Accounting Information Systems

MSc. Thesis Supervision or Examiner

- American University of Sharjah – Co-Advisor Master of Science Thesis in Engineering Systems Management(2006): "A Model of Telecommunication Sector Development and Economical Growth in GCC Countries: A Case Study of UAE" – Master's Thesis, Engineering Systems Management Graduate Program, School of Engineering

Service to Professional Conferences and Journals

- Editorial Board/ Advisory Board of Journals: Journal of Information Technology For Development; International Journal of Knowledge Management, USA; African Journal of Information Systems, USA; West African Journal of Science, Technology and Social Sciences

Journal/Conference Reviewer

- Journal of Electronic Commerce, European Journal of Operational Research, Decision Science Conference Reviews, International Conference on Information Systems, Session Chair, Electronic Commerce Track, Decision Science Institute, Workshop Co-Chair- AMCIS 2004, Panel Chair – Decision Science Institute (DSI 2004), Charter Member, KPMG IS Ph.D. Project

Community Leadership and Governance (selected list)

- Chairman, Board of Directors, Zenith Bank PLC, The Gambia
- Chairman, Board of Directors, The Gambia International Airlines (GIA)
- Chairman Board of Directors, The Gambia Tourism and Hospitality Institute (GTHI)
- Vice Chairman, National Committee on Science, Technology & Innovation, The Gambia
- Vice Chairman, Association for Information Systems (AIS), Special Interest Group on ICT and Global Development, USA
- University Board Memberships: The American University of Nigeria (AUN); The African University of Science and Technology (AUST); The University of The Gambia; Board Member, The Gambia College (The Teachers College of The Gambia), and The Gambia Chartered Institute of Bankers, The Gambia Standards Bureau ; Appointed by the Nigeria Communications Commission (NCC) to the Board of the Digital Bridge Institute (DBI), Nigeria
- Board Member, The Network Advisory Committee (NAC) of The African Growth and Modeling Consortium of the International Food Policy Research Institute (IFPRI), USA and Senegal
- Board Member, The Scientific & technical Committee of West and Central African Council on Agricultural Research and Development (CORAF/WECARD), Dakar, Senegal
- Board Member, Advisory Board, African Media Initiative, Kenya
- Advisory Board Member (Appointed by the Ex-President of Federal Republic), The Abuja Technology Village Initiative, Nigeria

RECENT GRANT FUNDING

\$500,000 funding from The World Bank – National Pilot Project to Strengthen the Teaching and Learning of Mathematics and The Sciences in Collaboration with The New Jersey Center For Teaching and Learning, USA and The Ministry of Basic and Secondary Education, The Gambia, 2012.

\$3.5 million funding from The World Bank – National E-Learning Pilot Project in Collaboration with the Ministry of Basic and Secondary Education, The Gambia, 2011.

\$100,000 funding from IFPRI – Principal Investigator (PI), Strengthening the Role of ICT/KM Applications for Informing Agricultural and Rural Development Strategies and developing a Regional Strategic Analysis and Knowledge Support System Application via the African Center for ICT Innovations and Training, Yola, Nigeria. This project was designed to engage SITC faculty and upper-class students, 2008-2009.

\$100,000 funding from the John D. and Catherine T. MacArthur Foundation – Principal Investigator (PI), Establishment of a Hub for the Center for ICT innovation and Training, 2006.

Full list of grants and fellowship awards will be provided on request.

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PROFESSIONAL DEVELOPMENT

Harvard Business School, Harvard University, Cambridge, MA USA – The Art and Craft of Discussion Leadership: A Seminar on Case Method Teaching

National Association of Business Economics – Advanced Statistical Techniques for Economic Forecasting

SAS Institute, Inc. – Applying Data Mining Techniques, Predictive Modeling, SAS Fundamentals

University of Delaware and University of California at Berkeley – The AIR Advance Institute on the Practice of Institutional Research

King Saud University, Riyadh, Saudi Arabia – Diploma in Arabic Language

LANGUAGE SKILLS

English (fluent), Arabic (proficient), French (basic),